

**RESOLUTION
OF THE
SEMINOLE COUNTY BOARD OF COUNTY COMMISSIONERS
RECOGNIZING THE RETIREMENT OF
FRED KITTINGER**

WHEREAS, a proud alumnus of the University of Central Florida, Class of 1980, Fred earned a Bachelor of Arts with honors and later a Master of Public Administration from Florida State University, reflecting a lifelong commitment to learning and leadership; and

WHEREAS, Fred Kittinger has dedicated more than four decades to public affairs, higher education, and civic engagement, serving as a steadfast advocate for collaboration among government, community organizations, and the private sector; and

WHEREAS, Fred served as Chief of Staff to Orlando Mayor Glenda Hood, providing eight years of exemplary leadership in municipal government, and later held roles as Vice President for Governmental Affairs and Executive Director of the Small Business Chamber for the Greater Orlando Chamber of Commerce, after beginning his public service career as a Legislative Aide to State Senator George Stuart, Jr.; and

WHEREAS, in 2003, he was approached by Senior Vice President Emeritus Dan Holsenbeck and Board of Trustees charter member Patrick Christensen regarding an opportunity at the University of Central Florida working with local governments—an opportunity that led to his long and impactful tenure at the university; and

WHEREAS, throughout his career at UCF, Fred strengthened partnerships across Orange County, the City of Orlando, and the broader Central Florida region, advancing collaboration among the university, local governments, public agencies, and community stakeholders to support economic development, workforce pipelines, research initiatives, and regional innovation; and he played a vital role in advancing major institutional milestones, including the College of Medicine, the Florida Interactive Entertainment Academy, UCF Downtown, expansion of the Business Incubation Program, and key infrastructure investments; and

WHEREAS, Fred demonstrated a deep commitment to student success through the UCF Legislative Scholars Program, which he helped establish and guide alongside Dan Holsenbeck and Alison Schultz, creating an immersive experience in which students gain firsthand exposure to the legislative process in Tallahassee; and since its inception in 2005, more than 320 students have participated; and

WHEREAS, he further supported student achievement through his service as an adjunct instructor in the UCF School of Public Administration; and, together with his wife of 43 years, established the Fred and Sandra Kittinger Scholarship Fund in 2020 to support graduate students in public administration; and

WHEREAS, his civic leadership extends across Central Florida through service on numerous boards and organizations, including Junior Achievement of Central Florida, the Orange County Research and Development Authority, Orlando After School All-Stars, and past leadership roles with Tiger Bay of Central Florida, the Coalition for the Homeless, and the UCF Alumni Association; and

WHEREAS, on April 22, 2026, Fred concluded nearly 23 years of service at the University of Central Florida as Senior Associate Vice President for Government & Community Relations and Director of State & Local Government, marking the culmination of a distinguished career; and

WHEREAS, he is supported by his devoted family, including his wife, Sandra B. Kittinger; their daughter, Alyssa; and granddaughter, Paisley, who bring him great pride and joy.

NOW, THEREFORE, BE IT RESOLVED, that we, the Seminole County Board of County Commissioners, hereby recognize and honor Fred Kittinger for his exceptional career of service, leadership, and dedication to the University of Central Florida and the Central Florida community, and that his legacy of collaboration, mentorship, and institutional advancement will continue to strengthen the region for generations to come.

ADOPTED this 12th day of May 2026

Andria Herr, Chairman
Seminole County Board of County Commissioners